## PUBLIC MEETING

# STATE OF CALIFORNIA

# HEALTH AND HUMAN SERVICES AGENCY

RURAL HEALTH POLICY COUNCIL

# PASADENA CENTER

300 E. GREEN STREET, ROOM C201-202

PASADENA, CALIFORNIA

TUESDAY, NOVEMBER 19, 2002 1:30 P.M.

Reported by: Peter Petty

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#### APPEARANCES

#### COUNCIL MEMBERS

David Carlisle, Chair M.D., Ph.D.
Director, Office of Statewide Health Planning and Development

Mickey Richie Department of Health Services

Mauricio Leiva, Operations Manager Managed Risk Medical Insurance Board

Morgan Staines, Staff Counsel Department of Alcohol and Drug Programs

Stephen W. Mayberg Health and Human Services Agency

Bud Lee, Chief Deputy Director California Health Policy Council Office of Statewide Health Planning and Development

Kerri Muraki, Rural Jobs Coordinator California Rural Health Policy Council

Angela Smith
Office of Statewide Health Planning and Development
Health Professions Education Foundation

## AUDIENCE ATTENDEES

Julie Day, Delta Dental
Mark Gamble, HASC
Raymond Hino, Tehachapi Hospital
Phyllis Murdock, Nevada Co., HSA
Phil Reinheimer, Nevada Co., A&FS
Gabe Niles, USC School of Medicine

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3 CHAIRPERSON CARLISLE: Welcome to the meeting of

- 4 the Rural Health Policy Council held here in Pasadena. I'm
- 5 David Carlisle, the Director of the Office of Statewide
- 6 Health Planning and Development. Thank you for being here.
- 7 We have a program for today's meeting. We'll be hearing
- 8 some comments from Bud Lee, our Chief Deputy at OSHPD and
- 9 Interim Executive Director of the RHPC and then we have a
- 10 presentation by Angela Smith who is the Executive Director
- 11 of the Health Professions Education Foundation on work force
- 12 issues that can apply to rural regions.
- 13 I don't have too much more to add in the way of
- 14 opening comments. Of course, you know, California has just
- 15 transitioned through our major election process. Having
- 16 been on board for only two years, this is something new that
- 17 was new to me personally and I'm actually glad to have moved
- 18 through it so that we can actually move forward in
- 19 California government. We're still, of course, dealing with
- 20 a very stressful fiscal situation in Sacramento and
- 21 California in general and it's not looking like that
- 22 situation will turn around anytime soon, so we anticipate a
- 23 series of budget challenges into the foreseeable near term
- 24 future, next several years. That's basically the situation
- 25 in Sacramento.

1 Again, welcome to the Policy Council Meeting and

- 2 I'll turn things over to Mr. Bud Lee.
- 3 INTERIM EXECUTIVE DIRECTOR LEE: Well, thank you
- 4 very much, Dr. Carlisle. Welcome everybody. We have a
- 5 small enough group here, we may go around and have them
- 6 introduce themselves.
- 7 CHAIRPERSON CARLISLE: Sure. Sounds good.
- 8 INTERIM EXECUTIVE DIRECTOR LEE: Ray, why don't
- 9 you start back there.
- 10 COUNCIL MEMBER HINO: My name's Raymond Hino. I'm
- 11 the Administrator of Tehachapi Hospital, critical access
- 12 hospital in California.
- 13 INTERIM EXECUTIVE DIRECTOR LEE: Phyllis.
- 14 COUNCIL MEMBER MURDOCK: I'm Phyllis Murdock, I'm
- 15 the Director of the Human Services Agency for the County of
- 16 Nevada.
- 17 COUNCIL MEMBER REINHEIMER: I'm Phil Reinheimer,
- 18 Director, Adult and Family Services Department, Nevada
- 19 County.
- 20 COUNCIL MEMBER GAMBLE: Mark Gamble, with the
- 21 Hospital Council of Southern California, inland area,
- 22 representing the hospitals there that are in the rural
- 23 sections of Southern California.
- 24 INTERIM EXECUTIVE DIRECTOR LEE: Great.
- 25 COUNCIL MEMBER NILES: Gabe Niles, a second year

1 med student at the University of Southern California. I'm

- 2 working with the Department of Family Medicine in developing
- 3 a two-year fellowship in rural family emergency medicine.
- 4 INTERIM EXECUTIVE DIRECTOR LEE: Welcome.
- 5 COUNCIL MEMBER DAY: I'm Julie Day with Delta
- 6 Dental. I coordinate the rural Health Administration
- 7 Project in the helping families program for Delta.
- 8 COUNCIL MEMBER SMITH: And I'm Angela Smith. I'm
- 9 an Executive Director of the California Health Professions
- 10 Education Foundation.
- 11 CHAIRPERSON CARLISLE: And why don't we have the
- 12 representatives on the council also introduce themselves.
- 13 COUNCIL MEMBER RICHIE: I'm Mickey Richie, I'm the
- 14 intergovernmental liaison for the California Department of
- 15 Health Services representing Dr. Diana Bonta. This is my
- 16 13th CSAC conference in a row. I need to announce that.
- 17 You get the longevity. Oh, wait, Steve's -- Steve Mayberg.
- 18 COUNCIL MEMBER MAYBERG: I missed one. But I was
- 19 wearing different hats.
- 20 COUNCIL MEMBER RICHIE: Oh, yes, that's true.
- 21 COUNCIL MEMBER MAYBERG: I'm Steve Mayberg. I'm
- 22 the Director of the California Department of Mental Health
- 23 and I actually predated Mickey in CSAC conferences when I
- 24 used to go, wearing my county hat.
- 25 COUNCIL MEMBER MURDOCK: How many?

- 1 COUNCIL MEMBER MAYBERG: What?
- 2 COUNCIL MEMBER MURDOCK: How many, Steve?
- 3 COUNCIL MEMBER MAYBERG: How many did I go to?
- 4 COUNCIL MEMBER MURDOCK: When was your first
- 5 review?
- 6 COUNCIL MEMBER MAYBERG: Well, it's got to be --
- 7 but I've missed some. But it's like 16. Something like
- 8 that. I don't register anymore. I can't afford it. I'll
- 9 go home tonight.
- 10 COUNCIL MEMBER LEIVA: Mauricio Leiva, I'm the
- 11 Benefits Manager for the Managed Risk Medical Insurance
- 12 Board. And I'm also the Rural Health Administration Project
- 13 Manager for the MRMIB.
- 14 COUNCIL MEMBER STAINES: I'm Morgan Staines. I'm
- 15 from the Office of Legal Services at the Department of
- 16 Alcohol and Drug Programs, sitting in for my director, Kathy
- 17 Jett, which folks here who see me most of the time are
- 18 probably tired of hearing me say this but I'm always glad
- 19 when she can't go because I always learn something here.
- 20 I'm glad to be here.
- 21 COUNCIL MEMBER MURAKI: Oh, I'm Kerri Muraki. I'm
- 22 the Rural Health analyst for the Rural Health Policy
- 23 Council.
- 24 CHAIRPERSON CARLISLE: Great. Well, thank you,
- 25 everyone. Bud?

1 INTERIM EXECUTIVE DIRECTOR LEE: Okay. Well, the

- 2 report from the Council, first of all, I'll point out that
- 3 there are a number of publications out there on the table.
- 4 I want to draw your attention to the job announcement for
- 5 the Rural Health Policy Council Executive Director. I've
- 6 been doing this for quite some time now and I'm still, you
- 7 know, interested in seeing if there is someone that would
- 8 feel like taking a crack at this job.
- 9 I'm, frankly, liking it and learning a lot. I
- 10 think I'm going to miss parts of this when we get somebody
- 11 on board. But there is still -- I have another job, too, as
- 12 a Chief Deputy with a hundred days. So we are still in a
- 13 recruiting mode for that. I'd draw your attention to that.
- 14 With regard to things kind of outside of the
- 15 normal things that you'd expect from a council like these
- 16 public meetings, and we've got the jobs line and we have the
- 17 rural grant programs and that type of thing, there have been
- 18 -- there's three major initiatives that we're working on
- 19 with the Council and spreading them among Kerri and myself
- 20 and Kathleen who is manning the table outside, as well as a
- 21 couple of other staff back at the Council. It proves to be
- 22 both a challenging and exciting opportunity.
- 23 The first one that I want to talk about, in case
- 24 it isn't on your radar, I do try to put out a monthly kind
- 25 of a status report on projects. If you aren't on our e-mail

- 1 message list, and you'd like to be, give your card or
- 2 something to Kerri so that you can be in the loop on things
- 3 as they develop. You may find these next three things of
- 4 interest, I would hope.
- 5 The first one really stemmed from the kind of the
- 6 political challenge that erupted when the J1 visa program
- 7 came into some political difficulty. And in a discussion
- 8 within the Council, that included both the Departments of
- 9 Mental Health and Health Services, as well as the Office of
- 10 Statewide Health Planning and Development, it became clear
- 11 that there needed to be some particular specialized
- 12 attention paid to the difficulty that rural communities have
- in attracting health care work force.
- 14 There's a lot of work force gap work being done
- 15 now, particularly in the nursing and physician areas.
- 16 There's a whole range of other mid-level types of gaps that
- 17 are very apparent also. But none of them have a focus on
- 18 the rural challenges in those areas. And they are
- 19 distinctly different in many respects. So, at the behest of
- 20 our sister agencies, the Council took on the initiative of
- 21 putting together the Rural Health Care Work Force Group.
- 22 And the group has met once. It is slated to meet again in
- 23 early January.
- 24 We originally started out in somewhat of a passive
- 25 role, one being the Council, in its natural element, would

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1 be to serve as a convener, a venue by which all of the
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- 2 respective parties could get together around a table and
- 3 share ideas, best practices, make sure that we're not
- 4 duplicating efforts, that kind of thing. The people that
- 5 came to the table said, you know, we need a little bit more
- 6 aggressive agenda because there's a lot of different places
- 7 that all the stakeholders in all of this area can get
- 8 together. So, they would like to be convened but also be
- 9 convened with an idea of actually doing something proactive.
- 10 So, you know, we read those tea leaves and said,
- 11 "Okay, if that's what you want us to do. We wanted, at the
- 12 beginning, not to be so aggressive as to think that someone
- 13 else's programs or agenda may be threatened. We did not
- 14 want to do that. And the group that came together, I think,
- 15 gave us a comfort level of basically a go-ahead to there is
- 16 no other organization serving this purpose and therefore if
- 17 you stay on that purpose, you know, you'll be fine. You
- 18 won't be generating any kind of push back from other
- 19 organizations who may be involved in a similar thing, but
- 20 not the same. So that's our niche is to try to find and
- 21 maximize the resources that can be gained through
- 22 collaboration and getting together and sharing ideas and
- 23 information and best practices and all those kinds of
- 24 things.
- The group had a full day meeting and thanks to the

1 California endowment, who shared some very nice space for us

- 2 to use and get people together. And they fed us, too. It
- 3 was real nice. We developed a kind of -- we call it a
- 4 50,000 foot agenda. I mean, it's still forming up. There
- 5 was a lot of willingness to share with each other what has
- 6 been done in the past.
- 7 We first of all wanted to figure out, you know,
- 8 where are we. In order to know where we are, we need to
- 9 know where we have been. And in particular there may be
- 10 some situations in the "where we have been" category that
- 11 had good ideas but sometimes they're just not at the right
- 12 time, that may have more timeliness now. So we wanted to
- 13 dust those off.
- 14 So there's a rather intensive sharing of
- 15 information that is going about and among the parties that
- 16 are in this group. And we intend to come back with a -- in
- 17 January, with a more well-developed agenda that is going to
- 18 be multi-dimensional nature. The basic structure is going
- 19 to be with a time orientation; that is, what is it that we
- 20 can do in the relatively near term. And we're talking there
- 21 a year or two. I mean, it's not like six months. But what
- 22 can we do in the relative near term and then what can we do
- 23 long range so that we don't wind up being in the position
- 24 that we're in now, for example, with the nursing shortage or
- 25 the mid-level or other allied health professional gaps that

1  $\,$  are growing. We need to figure out a way on a long-term

- 2 basis to try and close those gaps.
- 3 So it's really a time orientation to the agenda
- 4 and then it will also be separated out into after problem
- 5 identification, what is the venue for problem addressing.
- 6 Is it administrative? Is it legislative? Is it local?
- 7 Does it have to be a statewide solution? Those kind of
- 8 sorting out processes. Actually it's going to be exciting.
- 9 I'm looking forward to that.
- 10 I'll give you just an example of the thing that
- 11 actually we're working on in the Council right now. We've
- 12 parceled a lot of the assignments out to members of the
- 13 group. If you come, you've got to be willing to share and
- 14 work in between the meetings. But as an example, mid-level
- 15 practitioners, a huge political issue just off the top of
- 16 your head, if you've been around Sacramento in the political
- 17 environment for a while. But there are -- so, those debates
- 18 will take place in terms of whether or not there should be
- 19 some testing of additional mid-level practitioner buildup,
- 20 say, like, in the oral health field or in the mental health
- 21 field or, you know, other kinds of areas.
- 22 But immediate thing that we think would be very
- 23 helpful, we were asked to do, is to array all of the mid-
- 24 level practitioners that we know of in terms of their
- 25 different licensing structures, the academic requirements,

- 1 the licensure requirements, of particular interest for
- 2 people who are working in institutions in rural communities.
- 3 It gets down to the basics of knowing who can supervise who.
- 4 You know, just so that you don't wind up getting in trouble
- 5 by having someone supervise someone else but they're not
- 6 technically or legally qualified to do so. So we're
- 7 shooting for a product along that line in early January, at
- 8 least the beginnings of one.
- 9 So there's some near term things that we can try
- 10 to do and then there's some longer range things. I will
- 11 keep you abreast of what's going on via, I hope, for monthly
- 12 updates. I'm not sure if I'm going to make October yet but
- 13 we'll give it our best shot.
- 14 Okay. That's the Rural Health Care Work Force
- 15 Group. It is a group that is kind of forming up. It's got
- 16 about 20 or so folks in it. Some people can, you know, make
- 17 different meetings. I think we've got a pretty good span of
- 18 representation. From the county perspective, CHEAC is
- 19 involved. They couldn't make the first meeting but they are
- 20 well aware and will be involved in this in the future.
- 21 County Health Executives Association of California.
- 22 So that's the first major kind of initiative that
- 23 was launched at the request of people who saw a need and
- 24 thought that the Council would be the best organization to
- 25 kind of fill that need. So stay tuned on that one. We're

- 1 looking forward to great things from that.
- 2 The second one is one that is a little lower
- 3 profile but it's still very high in the minds of the rural
- 4 health care provider community and that has to do with
- 5 managed health care, HMOs, you know, geographic access; for
- 6 those of you who aren't familiar, there is a what is
- 7 referred to as -- it's a little confusing to me, sometimes,
- 8 both an access standard and a guideline of HMOs using local
- 9 providers if they are within 15 minutes or 30 miles of
- 10 someone's either domicile or work location. It's a
- 11 quideline that is difficult, at best, to enforce. It's
- 12 largely been unenforceable.
- 13 We've had a number of conversations raised in and
- 14 on some of these with the Department of Managed Health Care.
- 15 Actually, it's taken on a new tack. We're not quite sure
- 16 how it's going to play out yet but there was legislation
- 17 last year which basically eliminated that access standard
- 18 and told the Department of Managed Health Care, "Go back to
- 19 the drawing board. Figure out something that can work and
- 20 promulgate regulations to, you know, make something out
- 21 there that's enforceable."
- 22 I had a conference call just last week or so with
- 23 the Department of Managed Health Care. So, how's it going?
- 24 They're struggling with it. They're looking for input. I
- 25 think it was the rural provider situation in kind of a macro

1 sense. It was not fully on the Department of Managed Health

- 2 Care's agenda. They had a lot of other stuff on their
- 3 agenda and their newness since they have been born but this
- 4 is an issue that predates them way back when the Department
- 5 of Corporations, was -- had oversight over Knox-Keene Act.
- 6 The outcome of the last conference call was
- 7 basically that the Department of Managed Health Care will be
- 8 convening a meeting that will include all of the affected
- 9 stakeholders, including the rural health provider community.
- 10 Somehow some representation from consumers on the health
- 11 plans themselves and anybody else who kind of fits into that
- 12 area that they would be affected by it.
- There hasn't, to my knowledge, ever been a
- 14 convening of a group like that, specifically to address
- 15 geographic access standards. To be frank, the difficulty
- 16 that the Department of Managed Health Care is having, and
- 17 I'm somewhat sympathetic to them on this, is that the law
- 18 that was recently passed is very narrowly focused upon the
- 19 geographic access standard. That standard isn't a problem
- 20 in and of itself. It's a derivative of a lot of other
- 21 situations that make it a problem; most notably, I think,
- 22 the financial impact on the rural provider community when
- 23 the standard isn't adhered to.
- 24 So there are very substantive -- I hesitate to
- 25 call them ancillary issues, they're almost central -- but

- 1 according to the law that was passed, they're kind of
- 2 ancillary. So we've got to figure out a way to help the
- 3 Department of Managed Health Care work through that issue.
- 4 I think the opportunity to have input, in a formal process,
- 5 for them to develop new regulations is more of an
- 6 opportunity than a setback for us.
- 7 So that's where we are with the Department of
- 8 Managed Health Care geographic access standard/guideline.
- 9 We're going to have to clean our language up. We're going
- 10 to have to have one or the other. And I'd appreciate it if
- 11 during the public comments, if Ray or Mark or anybody
- 12 wanted, you know, to give us some feedback on what provider
- 13 community may be thinking about that.
- 14 Last, but certainly not least, is the report to
- 15 the Legislature that is currently going through its
- 16 iteration from a rather extensive annotated outline to an
- 17 actual narrative, still with some holes in it. Kerri, bless
- 18 her heart, is helping me through that.
- 19 This is a report that was mandated by last year's
- 20 budget act. And the intent here was to try and put into the
- 21 public record via a public agency process, not a special
- 22 interest group. I have a record of what is the situation
- 23 with regard to rural health care in California, and they
- 24 ticked off a number of things that the Legislature wanted us
- 25 to address and that's what we're doing. Again, with the

1 input of a rather large task force that we convened over

- 2 long conference calls and we're scheduling another one for
- 3 next week, and we've had one meeting and a pretty long
- 4 conference call. We'll get it winnowed down into something
- 5 that I think that the most meaningful parts of these are
- 6 going to be, of this report, will be two.
- 7 One of which would be to establish the need for
- 8 some programs that help rural communities and there is no
- 9 question about whether or not they are helpful or not. They
- 10 may be at this time not fundable because of the General Fund
- 11 condition. But let's put the record of those programs in
- 12 the public record as to their merit so that if the General
- 13 Fund condition comes back into a position where it can be --
- 14 re-generate some funding, say, like, for the capital grants
- 15 program, which is all general fund, there won't have to be a
- 16 debate about whether or not that program is any good.
- 17 That's already in the record and it's done by a public
- 18 agency, not someone who has a particular agenda to advance.
- 19 The second part of that report that I think is
- 20 going to be most interesting and helpful will be for us to
- 21 go through the issue identification process for rural -- in
- 22 rural communities to try to sort them out into if there is
- 23 an issue, what is its remedy and where does it lie? Is it a
- 24 local kind of an issue? Is it an administrative remedy,
- 25 say, like, at the state level where we can either adjust

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1 some practices or regulations or is it something that is
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- 2 needed to be addressed via the legislative process? And we
- 3 just want to try to lay those out as options so that we know
- 4 if we try to shoot for addressing some problems there might
- 5 be some that could be taken care of a little more easily
- 6 than others. For those of you who are familiar with the
- 7 legislative process, that's probably the most challenging.
- 8 So if we can do something short of that that meets some
- 9 needs then that's the direction that we'd like to go.
- 10 So those are the three major initiatives underway
- 11 at the Council that's keeping us very busy. You know, it's
- 12 a great -- those are great things to be working on and we
- 13 enjoy them and look forward to any support that we can get
- 14 from you. That's my report.
- 15 CHAIRPERSON CARLISLE: Well, thank you very much.
- 16 Why don't we now just take a moment and if you have
- 17 questions for Bud Lee, go ahead and address them. Yes?
- 18 COUNCIL MEMBER DAY: I have one under the rural --
- 19 INTERIM EXECUTIVE DIRECTOR LEE: Speak up real
- 20 loud or maybe turn the mike over to her or something.
- 21 COUNCIL MEMBER DAY: I can talk real loud. Rural
- 22 health care -- pardon me?
- 23 INTERIM EXECUTIVE DIRECTOR LEE: Could you
- 24 identify yourself, please.
- 25 COUNCIL MEMBER DAY: Julie Day with Delta Dental.

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1 On the Rural Health Care Work Force Group, do you take
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- 2 suggestions or do you take new members or --
- 3 INTERIM EXECUTIVE DIRECTOR LEE: Well, we're --
- 4 suggestions for sure. We are having -- as you might
- 5 imagine, there's a lot of people that are interested in
- 6 this. And we're having to make sure that we have good
- 7 representation from the various groups. If there's a kind
- 8 of a particular -- I don't know where Delta Dental might fit
- 9 in --
- 10 COUNCIL MEMBER DAY: Rural health.
- 11 INTERIM EXECUTIVE DIRECTOR LEE: Yeah, we have the
- 12 Rural Health Initiative. I'm not sure if you're familiar
- 13 with that, but if it's suggestions, I would --
- 14 COUNCIL MEMBER DAY: What the mechanism would be
- 15 to feed --
- 16 INTERIM EXECUTIVE DIRECTOR LEE: Yes.
- 17 COUNCIL MEMBER DAY: -- projects to you that --
- 18 INTERIM EXECUTIVE DIRECTOR LEE: Yes.
- 19 COUNCIL MEMBER DAY: -- obviously are directed
- 20 towards the rural health.
- 21 INTERIM EXECUTIVE DIRECTOR LEE: Yes. That would
- 22 be your -- that would be your best bet.
- 23 COUNCIL MEMBER DAY: Okay. Thank you.
- 24 COUNCIL MEMBER MICKEY RICHIE: Bud, do you
- 25 anticipate that when the report to the Legislature is

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1 finished that sub 3 will want a hearing on it?
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- 2 INTERIM EXECUTIVE DIRECTOR LEE: Probably. I
- 3 mean, I wouldn't rule it out. Although I -- you know, I
- 4 think that the report itself is going to be pretty kind of
- 5 descriptive. It's going to be describing the current status
- 6 and to the degree it has anything to kind of chew on by the
- 7 Legislature, it would probably be in that -- in those areas
- 8 that have been identified as issues that can only be
- 9 resolved legislatively. So I'm guessing that that may be of
- 10 some interest to them. But other than that, I'm not sure.
- 11 COUNCIL MEMBER MICKEY RICHIE: I quess I was
- 12 wondering what's the number of new members coming in that it
- 13 might be an opportunity to pull some of the rural members in
- 14 and give them a snapshot and update, a little orientation.
- 15 INTERIM EXECUTIVE DIRECTOR LEE: That's a good
- 16 idea. Good.
- 17 CHAIRPERSON CARLISLE: Other questions? Yes.
- 18 COUNCIL MEMBER HINO: Just a comment. My name is
- 19 Raymond Hino. I'm the Administrator of the Tehachapi
- 20 Hospital and we're a 24-bed critical access hospital in
- 21 southeastern Kern County. We have so many challenges ahead
- 22 of us that I could probably spend a lot of time but I'll try
- 23 and make my comments brief.
- 24 Among the challenges that are facing us, of
- 25 course, there is SB 1953. We're a member of the Rural

1 Health Design Consortium and actually have been identified

- 2 as the pilot project for the Rural Health Design Consortium
- 3 so we're looking forward to initiating a feasibility study
- 4 in our community, hopefully with some grant funding to look
- 5 at replacement of our hospital facility through that
- 6 mechanism.
- 7 Health manpower shortgage, of course, is an issue
- 8 for us. Medi-Cal funding inadequacy is a huge, huge issue
- 9 for us in that our -- we -- our Medi-Cal reimbursement is
- 10 somewhere in the neighborhood of 10 cents on the dollar for
- 11 what we charge out for our services. But as Bud said in his
- 12 opening comments, managed care access in rural communities
- 13 is one of the biggest issues that we face and if I could add
- 14 a little bit of fleshing out of some of the issues that Bud
- 15 is talking about.
- 16 First of all, we appreciate the leadship of Rural
- 17 that he's taken with respect to this issue. Bud has
- 18 convened several meetings, either telephone conference
- 19 meetings or meeting with the Rural Health -- the California
- 20 Health Care Association's Rural Health Board on several
- 21 occasions to detail the problem.
- 22 Our small hospital is impacted by at least three
- 23 private managed care plans. We also have two Medi-Cal
- 24 managed care plans in our community. Our problem is not so
- 25 much with the Medi-Cal managed care plans in our area as the

1 private plans. Of the three private plans serving our area,

- 2 all of them routinely disregard the 15 minute, 30 mile or 15
- 3 mile, 30 minute regulation that Bud was talking about,
- 4 although people are members or beneficiaries of health plans
- 5 in our area, the plans, themselves, routinely refer those
- 6 individuals outside our local community to the larger
- 7 communities in Kern County and Bakersfield, in particular.
- 8 When that -- every time that happens, it hurts the
- 9 financial feasibility of our hospital for services that we
- 10 can provide. We're aware of women that are foregoing their
- 11 mammograms because their health plan requires that they
- 12 drive 50 miles to go to Bakersfield. We're aware of
- 13 employees that needed physical therapy that were sent 50
- 14 miles away to Bakersfield for that service. And we're aware
- 15 of patients that have requested to be admitted to our
- 16 hospital for their inpatient admission and they are referred
- 17 50 miles away to Bakersfield.
- And it seems to not matter whether we have a
- 19 contract or not. In one case we have a contract and all of
- 20 that, all of those patient referrals continue to go to
- 21 Bakersfield. There are two other plans that refuse -- one
- 22 that refuses to contract with us and refers all of their
- 23 patients to Bakersfield. One that we recently discontinued
- 24 a contract with because the payment was so inadequate. And
- 25 they were referring the patients to Bakersfield, anyway.

1 It's a very huge issue as far as the financial viability of

- 2 our facility.
- 3 We have had some dialogue with the Department of
- 4 Managed Health Care. There was an advisory committee
- 5 meeting that was held two weeks ago. The advisory committee
- 6 received testimony from hospitals and from hospital counsel
- 7 as well. I testified at that meeting. I'm encouraged by
- 8 the fact that representatives of the Department of Managed
- 9 Health Care indicated that they were not aware of the issues
- 10 of the financial viability of rural facilities as the new
- 11 regulations may impact them, and are very open to dialogging
- 12 with our facilities and with our organizations to help come
- 13 up with better solutions.
- 14 CHAIRPERSON CARLISLE: Good. Other questions or
- 15 comments for Bud? Okay. Well, thank you very much. Thank
- 16 you, Bud.
- 17 We'll now move to item number II on the agenda.
- 18 I'd again like to introduce Angela Smith who will be giving
- 19 us a presentation on the Health Professions Education
- 20 Foundation, particularly about scholarship and loan
- 21 repayment opportunities for individuals pursuing health care
- 22 careers. Angela.
- 23 COUNCIL MEMBER SMITH: Good afternoon, everyone.
- 24 As Dr. Carlisle mentioned, I am with the Health Professions
- 25 Education Foundation. We work very closely and receive

1 administrative services from OSHPD. I'm not sure how many

- 2 of you are aware of the foundation. I did bring some
- 3 handouts of the presentation that I'll be giving today, if
- 4 you got those.
- 5 I'll just start off by letting you know that the
- 6 Health Professions Education Foundation is a nonprofit
- 7 public benefit corporation established for the purpose of
- 8 providing health professionals to medically under-served
- 9 areas within California. And it was established to also
- 10 increase the number of demographically under-represented and
- 11 economically disadvantaged students that are practicing
- 12 health occupations.
- 13 It was established through legislation that was
- 14 written by Senator Watson in 1987. The foundation makes
- 15 scholarship and loan repayment grants statewide through two
- 16 funds:
- One, the first is the Health Professions Education
- 18 Fund which is funded through grants from public and private
- 19 agencies, contributions from foundations, corporations and
- 20 individuals. You may be interested in who some of our
- 21 contributors have been thus far and they -- foundation
- 22 contributions have come from the California Endowment, the
- 23 California Wellness Foundation, the San Francisco
- 24 Foundation. We've also received support from Irvine Medical
- 25 Center and we receive contributions as well through the

1 United Way and other direct mail campaigns that we

- 2 administer through our office.
- 3 This -- the Health Professions Fund, I should also
- 4 mention, is in the midst of a ten million dollar campaign
- 5 that started in 1999 and will -- has just about two years
- 6 left. It will end in 2004. But we have achieved about 7.4
- 7 million dollars thus far in commitments.
- 8 The next fund that the foundation administers is
- 9 the Registered Nurse Education Fund which, actually, that
- 10 fund was established in 1988 by then Senator Ken Maddy and
- 11 the purpose of that fund was also to help California at that
- 12 time deal with the nursing shortage and also to increase the
- 13 number of underrepresented nurses that were practicing in
- 14 California. This fund annually collects over \$600,000 and
- 15 we award scholarships to Associate Degree nursing students
- 16 and also Baccalaureate of Science degree nursing students in
- 17 that fund.
- 18 These are seven of the foundation's programs and
- 19 there is now an eighth program. As you can see, the first
- 20 three bullets support -- are supported by the Registered
- 21 Nurse Education Fund and that's the Associate Degree nursing
- 22 scholarship program, the BSN scholarship program and the
- 23 Nurse Loan Repayment Program.
- 24 The thing about the Registered Nurse Education
- 25 Fund is that it only supports Associate Baccalaureate degree

1 nursing students and I should go further by saying that the

- 2 fund only supports -- 5 percent of the fund is actually used
- 3 to support ADN students and the other 95 percent is for BSN
- 4 students in the form of scholarship and loan repayment.
- 5 The Health Professions Fund, which is the fund
- 6 that is supported through foundations and corporate
- 7 contributions and such supports the latter four programs
- 8 which are the Kaiser Permanente Allied Health Care
- 9 Scholarship Program and I should have mentioned earlier that
- 10 Kaiser has been a great supoprter of our foundation since
- 11 1994 when that particular program was established.
- 12 The Health Professions Scholarship and Health
- 13 Professions Loan Repayment Program, the Youth for Adolescent
- 14 Pregnancy Prevention Leadership Recognition Program, which
- 15 is a program that is funded by the California Wellness
- 16 Foundation, that was a new program that we added this year
- 17 and it really targets youth age 16 to 24 that are helping
- 18 communities throughout California reduce rates of teen
- 19 pregnancy. So that's a really unique program where we're
- 20 kind of reaching down to those youth who are helping to do
- 21 positive things in their community around the issue of teen
- 22 pregnancy prevention.
- 23 COUNCIL MEMBER RICHIE: Angela, on the Youth for
- 24 Adolescent Pregnancy Prevention, is that in order to try to
- 25 move those people into health professions or are -- I'm not

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1 seeing the link between --
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- 2 COUNCIL MEMBER SMITH: Yes.
- 3 COUNCIL MEMBER RICHIE: -- health professions and
- 4 that. At least the title is throwing me off.
- 5 COUNCIL MEMBER SMITH: Yes, it is. Basically,
- 6 these students are working in more of a public health
- 7 capacity at this point. But we are -- they are -- have a
- 8 desire to pursue health professional careers and so through
- 9 the application process that's verified and they are
- 10 enrolled in actual health occupation programs. And so that
- 11 is who the program targets. They are actually health
- 12 students.
- And then the last program that was recently
- 14 implemented in July this year was the Central Valley Nursing
- 15 Scholarship Program, which is a program that is funded by
- 16 the California Endowment. It's a \$1.9 million program
- 17 funded over three years and it's a regionally specific
- 18 program focused in the Central Valley, six-county area of
- 19 the Central Valley.
- 20 We just wrapped up the first application cycle for
- 21 that program and should be announcing about \$240,000 in
- 22 awards at the end of this month so that's something that
- 23 we're really excited about.
- 24 I've kind of mentioned already who the scholarship
- 25 programs target but just for a quick review: ADN and BSN

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1 students, we target Allied Health Professionals, Medical
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- 2 Imaging and Occupational Therapy, Pharmacy and Pharmacy
- 3 Techs, Physical Therapists, Respiratory Care, Social Work,
- 4 et cetera. And then we have loan repayment programs that
- 5 target BSN or Baccalaureate Degree nursing graduates,
- 6 nursing and delivery graduates, Nurse Practitioner, PA,
- 7 dentists and dental hygiene graduates.
- 8 What are some of the eligibility requirements for
- 9 the foundation's programs? We have a written application
- 10 process. Each applicant must submit an official transcript,
- 11 two to three letters of recommendation. Generally our
- 12 applications have about six questions that are really kind
- of zeroing in on the applicant's health-related work
- 14 experience, their community involvement, their community
- 15 background and upbringing, their career goals. And also do
- 16 they have financial need. Because again, we get more
- 17 applicants, obviously, than we can fund. Those are the
- 18 primary criteria that we use to screen applicants and any
- 19 applicant who receives a score of 70 percent or above could
- 20 be awarded a scholarship or loan repayment grant from our
- 21 office.
- 22 This is kind of hard to see but at a glance
- 23 basically what the chart says is that the foundation since
- 24 the inception of the BSN and loan repayment programs in
- 25 fiscal year '90-'91 through this last fiscal year, had

1 awarded over \$6.7 million in nursing and allied health care

- 2 scholarship and loan repayments to nearly 1400 students
- 3 statewide.
- 4 This kind of breaks it down because there's been a
- 5 large emphasis on California's nursing shortage. We're
- 6 often asked about the contributions from the nurse surcharge
- 7 renewal, and again, through the 2000-2001 fiscal year, the
- 8 foundation had provided \$5.9 million in RN scholarships. So
- 9 you can see that in the early years of the foundation's
- 10 operations and really until '98-'99 when we started the
- 11 fundraising campaign for the health professions fund, that
- 12 the majority of the funding was coming from the support that
- 13 nurses in California give the foundation.
- 14 This kind of just breaks out the awards by
- 15 program, kind of showing how the foundation monies have been
- 16 allocated and who they support. Same with monies from the
- 17 Registered Nurse Education Fund, you can see that the
- 18 majority of the support has gone to support BSN students and
- 19 then next would be BSN graduates through the loan repayment
- 20 program which is there shown as LRP.
- 21 The scholarship and loan repayment applicants
- 22 versus awards by ethnicity, you recall that when the
- 23 foundation was established in 1987 by Senator Watson it was
- 24 established to address really two things:
- One, the shortage of health professionals

1 practicing in under-served areas of this state and also to

- 2 address the lack of representation amongst underrepresented
- 3 groups in the health profession.
- 4 And some of you may be familiar with the fact that
- 5 the foundation used to be called the Minority Health
- 6 Professions Education Foundation. But the foundation has
- 7 always supported members of all ethnic groups and that was
- 8 somewhat a misnomer and often caused a lot of confusion
- 9 about -- from people who were not members of
- 10 underrepresented groups.
- 11 So in year 2000, Senator Martha Escutia sponsored
- 12 SB 308 and we did formally change the name of the foundation
- 13 along with some other things.
- 14 This kind of shows you how the programs have done
- 15 so far in terms of outcomes, with the awards that we've
- 16 made, who have actually completed the program. The
- 17 Associate Degree Nursing Scholarship Program, I should have
- 18 mentioned earlier, was -- it started off being an
- 19 articulation program, to see whether it was possible for
- 20 Associate Degree nursing students to articulate from an ADN
- 21 to a BSN program. And it's no longer a pilot program but
- 22 this program, as you can see, there's been 10 students since
- 23 we implemented this program in 1994 who have actually
- 24 successfully completed the pilot.
- 25 A number of students are still enrolled in the

1 Associate Degree nursing programs, some have graduated but

- 2 still have not completed their BSN degree so that's where
- 3 you see the 36 students. And then you might think that
- 4 there's a high number of students who have actually breached
- 5 their contract. If you look further into the breaches, when
- 6 we break it down, you see that 17 percent of the students
- 7 who have breached this particular program breach because
- 8 they just didn't complete their Associate Degree nursing
- 9 program.
- 10 This percentage is actually a little bit better
- 11 than what you see in other community college attrition
- 12 rates. I think they are a little -- they are over 20
- 13 percent of -- I don't remember the exact percentage, but I
- 14 know they are somewhere about 22, 23 percent. So we're
- 15 doing a little bit better in that regard.
- 16 Then the other portion of our breaches is related
- 17 to the fact that the students, while they completed their
- 18 Associate Degree in nursing, they have not completed their
- 19 BSN degree, which is a requirement and a stipulation of
- 20 receiving these funds. They have to do that within five
- 21 years. And then for some reasons, peoples' obligations was
- 22 waived, medical reasons -- you can basically see the reasons
- 23 there.
- 24 COUNCIL MEMBER MICKEY RICHIE: What's the 31
- 25 percent?

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1 COUNCIL MEMBER SMITH: They're -- it's active.
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- 2 They are actively enrolled in a nursing program. I'm sorry.
- 3 That did get cut off.
- 4 COUNCIL MEMBER GAMBLE: Can I ask a question?
- 5 COUNCIL MEMBER SMITH: Sure.
- 6 COUNCIL MEMBER GAMBLE: Is something being done to
- 7 address the attribution rate in the junior colleges -- or in
- 8 the community college level?
- 9 COUNCIL MEMBER SMITH: Well --
- 10 COUNCIL MEMBER GAMBLE: I mean, is there something
- 11 that this program can do to address that more specifically?
- 12 COUNCIL MEMBER SMITH: I think from a public
- 13 policy perspective, I know that Senator Thompson or -- I'm
- 14 sorry, it's Assemblymember Thompson, I think AB1140
- 15 established a specific goal of trying to get the state
- 16 universities to work with the community colleges and develop
- 17 some articulation agreements because a lot of the problem is
- 18 that the prerequisite courses aren't necessarily
- 19 transferrable between systems. And so they need to
- 20 establish articulation agreements. So that would definitely
- 21 help the problem. Does that answer it?
- 22 COUNCIL MEMBER GAMBLE: Somewhat, but I -- just I
- 23 would hope that there are other ways that we could support
- 24 the students that do get into these programs and some of
- 25 them may not have the training before they get there to

1 really -- nor the discipline, to work through these science

- 2 programs. And is there some tutoring or some mentoring that
- 3 could be --
- 4 COUNCIL MEMBER SMITH: Yeah, math and yet you're
- 5 right. Some of the high attrition rates are attributed to
- 6 the fact -- there was a report done in 2000. There was a
- 7 convening of Associate Degree nursing program directors and
- 8 BSN program directors and they identified some of the
- 9 barriers for recruitment and some of the barriers for
- 10 completing the ADN programs which are very much what you
- 11 highlighted.
- 12 The students, one, are selected through a lottery
- 13 system and some of them are not well prepared in the math
- 14 and science background. And then there's not a lot of
- 15 resources or support for tutorial services and mentorships
- 16 that would help these students be successful.
- 17 And I also know that about 60 percent of community
- 18 college students in these Associate Degree nursing programs
- 19 work to finance their education, to support family, and so
- 20 that also impacts their ability to be successful in these
- 21 Associate Degree nursing programs. So I know that there are
- 22 various public policy things that are occurring to try and
- 23 address some of those issues.
- 24 But some of it is just -- it's resource-based.
- 25 It's based on finances and the programs are, you know,

1 crying to try and get more budget dollars so that they can

- 2 address some of those issues. It's well documented but the
- 3 resources aren't there, is what I'm hearing.
- 4 COUNCIL MEMBER GAMBLE: Maybe through the
- 5 foundation you can do something to address those issues for
- 6 those students coming in specifically to this program with
- 7 helping with the resources and the tutoring and the
- 8 mentoring. The hospitals in Ventura County have a program
- 9 in Moorpark College where they are actually staffing tutors
- 10 to help the students get through the program and so they
- 11 don't have the -- they have a better retention rate and a
- 12 better pass-fail rate and they are not losing the students
- 13 halfway through because that's a significant cost.
- 14 One, they take up a seat in the classroom and keep
- 15 somebody who may work through that program, from graduating,
- 16 from getting in, and so it has a double-sided result, which
- 17 is kind of a double negative.
- 18 COUNCIL MEMBER SMITH: Right, right.
- 19 COUNCIL MEMBER GAMBLE: So, I think that is --
- 20 we'd like to see something done to help those students that
- 21 want to pursue a career, get through the sciences.
- 22 COUNCIL MEMBER SMITH: Get through the sciences.
- 23 COUNCIL MEMBER GAMBLE: Okay. Thank you.
- 24 COUNCIL MEMBER SMITH: You're welcome. Okay.
- The next is the Registered Nurse Education

1 Scholarship Program and the outcomes for that. We've made

- 2 about five hundred and ninety-seven awards for that
- 3 particular program. The breach rate is a little better.
- 4 It's about 20 percent; again, 10 percent of those have
- 5 breached the program and the other 9 percent have breached
- 6 because they didn't complete their obligation to work in an
- 7 under-served area of California for two years.
- 8 The loan repayment program actually gives the
- 9 foundation the best in terms of program outcomes and I think
- 10 that's pretty consistent with financial resources that are
- 11 available across the U.S. Loan repayment programs tend to
- 12 do better because the students have already completed their
- 13 education requirements. So this particular program, the
- 14 breach rate is 7 percent.
- 15 The Allied Health Care Scholarship Program, this
- 16 onen is also a little bit unique because the students either
- 17 have to work in an under-served area of California or they
- 18 can also volunteer in an under-served area of California.
- 19 And we might note that this is funded through Kaiser's
- 20 community benefits program. So these -- often these -- the
- 21 recipients of these scholarships do not work at Kaiser.
- These are some of the counties or these are the
- 23 counties that have been served by the foundation's
- 24 recipients through 2000, 2001. I believe there's 49 of 58
- 25 California counties here. We did add two additionals.

1 We'll be, by the way, coming out with a new annual report in

- 2 January so if any of you would like to receive a copy of our
- 3 annual report you can also give me your business card.
- 4 Just a listing of our Board of Trustees. I should
- 5 probably mention that one of our Board members was recently
- 6 elected to the State Assembly, Kevin McCarthy, in
- 7 Bakersfield. So we will be getting a replacement for Kevin.
- 8 And we also have several new appointees to our Board. Some
- 9 of you might be familiar with some of those.
- 10 And our contact information. This contact
- 11 information is different from what you have in your handout.
- 12 The handout still had our old address and I do apologize for
- 13 that. But this is the correct information. As well I have
- 14 business cards while I'm here.
- 15 If there's any other questions, I'd be happy to
- 16 entertain those.
- 17 CHAIRPERSON CARLISLE: Anything else for Angela?
- 18 COUNCIL MEMBER RICHIE: I was just going to ask
- 19 Angela, why there were 14 -- with registered nurse education
- 20 enrollment program outcome, 97 are currently practicing in
- 21 medically under-served areas, 127 recipients have
- 22 completed -- I'm assuming that the difference between the
- 23 two, have served and have moved on to an area that doesn't
- 24 have that designation?
- 25 COUNCIL MEMBER SMITH: No, actually, some of

1 these, they don't add up because some of the awardees have

- 2 received loan repayment more than once. I should have
- 3 stated that. They can receive up to \$19,000. Generally
- 4 they receive \$8,000 over a two-year period so they have to
- 5 re-do an application process. And so that's why the numbers
- 6 don't actually add up.
- 7 COUNCIL MEMBER RICHIE: Okay. Thank you.
- 8 CHAIRPERSON CARLISLE: Other questions for Angela?
- 9 COUNCIL MEMBER STAINES: Yeah, I have one. May I?
- 10 CHAIRPERSON CARLISLE: Yes.
- 11 COUNCIL MEMBER STAINES: Can you tell us a little
- 12 bit about -- particularly I've just thought about the
- 13 county, the medically under-served counties, and so the --
- 14 the one that we never talk about here is San Francisco. And
- 15 I'm just curious how -- what the range of medically under-
- 16 served includes. How you look at that.
- 17 COUNCIL MEMBER SMITH: Well, I guess I should've
- 18 mentioned that all county health facilities qualify for the
- 19 foundation's programs and are designated as shortage area
- 20 practice sites. So anyone who applies and is working for a
- 21 county health facility. And so to answer your question, a
- 22 lot of the people practicing in San Francisco County are at
- 23 San Francisco General, they're at the jails, the San
- 24 Francisco jails. They're in the Mission Neighborhood Health
- 25 Center in San Francisco. Just to give you an idea.

1 CHAIRPERSON CARLISLE: Okay, Angela, thank you

- 2 very much.
- 3 COUNCIL MEMBER SMITH: You're welcome.
- 4 CHAIRPERSON CARLISLE: Well, I think we've at this
- 5 point reached the conclusion of the more structured part of
- 6 the agenda for the Rural Health Policy Council. And I think
- 7 we'll move on now to the Public Comment period.
- 8 And while the Council Members are here now to
- 9 receive commentary and questions from members of the
- 10 audience. And if you have questions, I think we have a
- 11 fairly -- obviously a small number of attendees, we can have
- 12 a fairly informal session here today. We don't have to
- 13 submit written questions or anything like that. But go
- 14 ahead and lead the way, whoever wants to submit anything to
- 15 us.
- MR. GAMBLE: Mark Gamble, with the Hospital
- 17 Council of Southern California. In addition to echoing what
- 18 Ray has said about the Managed Care claims, he also
- 19 mentioned SB 1953 and work force issues.
- 20 In particular, now, the hot topic, now that the
- 21 comment period is open, is the nurse staffing ratios and you
- 22 know all the specifics, I'm sure you've all heard it over
- 23 and over again, but just to emphasize it again that it's
- 24 going to be -- it's an onerous mandate on the hospitals in
- 25 suburban areas. Hospitals around us are going to have a

1 hard time filling those ratios. It's going to be an even

- 2 broader and bigger impact on the rural hospitals.
- 3 And there were not the exceptions built into the
- 4 laws as it was finalized to give the rural hospitals any
- 5 kind of leeway on that. They do have to file -- I guess you
- 6 have to write in a letter of flexibility requests but that's
- 7 not very clear and I don't think that's very broad at all.
- 8 And they're already having a hard time recruiting nurses in
- 9 all the other positions to go out there and then what is
- 10 going to happen if they cannot meet these mandates. And
- 11 what's going to happen with the Department of Health
- 12 Services. I know the onus is going to be on them to enforce
- 13 this. And it's going to be a challenge and it's just an
- 14 additional challenge, but it's already -- it needs -- it's
- 15 exacerbating the problem, it's not doing anything really to
- 16 address a solution to a problem. So that's, I guess, the
- 17 biggest issue that we're facing right now from a work force
- 18 or manpower issue.
- 19 The other Ray mentioned is SB 1953 and the seismic
- 20 mandate. I'd like to take that in somewhat of a different
- 21 direction and that's the current situation with OSHPD and
- 22 the lack of staff. And I know hands are tied there, as
- 23 well, but a hospital in my area, out in Riverside, rural
- 24 hospital, started a women's center construction about two,
- 25 two and a half years ago, and I just -- I think they may

1 have just received final approval or still not received

- 2 final approval.
- 3 There's been issues with the OSHPD inspection and
- 4 fire marshall and there have been delays that have been
- 5 caused and it caused the project to go over budget and this
- 6 is a rural hospital that was using a lot of foundation money
- 7 and grant money and they weren't able to get any more
- 8 funding, so they had to instead of buy the equipment, which
- 9 was over the original budget, they had to go out and lease
- 10 equipment and furniture.
- 11 And that is going to add an expense over a longer
- 12 period of time and it's been frustrating, I know, for the
- 13 hospital CEO. And to piggyback onto that, now, we've had
- 14 significant growth out in the inland area and there are
- 15 hospitals not only looking to meet seismic compliance but
- 16 also to expand emergency department capacity and inpatient
- 17 capacity and we need the beds now and the emergency capacity
- 18 now, but with the planning and the time frame that it is
- 19 going to take, it's two, three, four, five years before
- 20 we'll see any of this increased capacity.
- 21 And then with the SB 1953 mandates and all the
- 22 process that that's going to take, it's another challenge
- 23 that we're all going to have to face and again, it is not
- 24 fixing a problem. It's almost making a problem that's
- 25 already there worse. And so I guess it's more instead of

1 asking you what you can do, I'm just telling you that there

- 2 are a lot of frustrated hospital administrators out there.
- 3 CHAIRPERSON CARLISLE: Mickey, did you want to
- 4 comment on --
- 5 COUNCIL MEMBER RICHIE: Oh, on the nurse staffing
- 6 ratios, no, not really, except Mark, you said that something
- 7 was fuzzy that needed clarification?
- 8 MR. GAMBLE: Well, I don't know if it's fuzzy is
- 9 the right word, but I think the rural hospitals in terms of
- 10 any kind of flexibility, really, there wasn't much
- 11 flexibility written into the law, is my understanding, for
- 12 the rural hospitals. And Ray, can you clarify that for me
- 13 if I'm not being clear? But I think they -- the only -- you
- 14 have to submit a letter of flexibility, or a request for
- 15 flexibility, when you aren't able to meet the requirements.
- 16 COUNCIL ATTENDEE HINO: I think you're right,
- 17 Mark.
- MR. GAMBLE: And --
- 19 COUNCIL MEMBER RICHIE: But just what that really
- 20 means hasn't been defined yet, you're saying?
- 21 MR. GAMBLE: Well, it has, but it's, I think it's
- 22 -- I think it's on a per occurrence basis. So if a hospital
- 23 can't meet the -- if a rural hospital can't fill a
- 24 position -- let me go back and check with Sharon Avery on
- 25 this --

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1 COUNCIL MEMBER RICHIE: Okay. Okay.
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- 2 MR. GAMBLE: -- and get back to you. But I know
- 3 there are some specific concerns for the rural providers.
- 4 INTERIM EXECUTIVE DIRECTOR LEE: I've had some
- 5 dialogue on both sides for the hospitals, as well as with
- 6 Licensing and Certification. And the feedback that I've
- 7 heard from the Department of Health Services, and Ray, you
- 8 may be able to help me here a little bit, is that I think
- 9 it's their view, and I don't want to speak for them, so
- 10 Mickey, this is kind of what I think I've seen, is, because
- 11 of the nature of rural hospitals with their relatively
- 12 smaller population of patients, that I think it's their view
- 13 that it's not going to be difficult for rural hospitals to
- 14 meet the nursing requirements, assuming that they have a
- 15 nurse, you know.
- 16 If you have a nurse, just because of the patient
- 17 volume, because many of the volumes and the ratios, the
- 18 numbers in the ratios are probably less than the number of
- 19 patients that you would have in the hospital. So I think my
- 20 sense is you -- my experience with DHS licensing is they
- 21 have always been responsive as they can be within the kind
- 22 of legal constraints that they have. But I don't think
- 23 they're -- I don't think there's any resistance there.
- 24 But what I'm kind of hearing is that they don't
- 25 quite understand really what is the problem with rural

1 hospitals compliance within their staffing ratios. They

- 2 don't understand that.
- 3 COUNCIL ATTENDEE HINO: There's several unanswered
- 4 questions from what I understand. I heard a laundry list
- 5 about a week ago. One of them, that comes to mind, was the
- 6 question of what happens mid-shift if another patient's
- 7 admitted which then throws the hospital out of compliance
- 8 with its staffing ratio. What happens then.
- 9 I tend to agree with what Bud is saying in that in
- 10 our particular hospital situation our percentage of patient
- 11 days are fairly low, which makes it a little bit easier for
- 12 us to meet the staffing ratios. What we're concerned about
- 13 actually, how we anticipate it's going to affect us, we
- 14 transfer a lot of patients out for tertiary care and a
- 15 higher level of care. And right now we have a great
- 16 difficulty transferring patients out because of shortage of
- 17 beds in the areas that we transfer to.
- 18 And what we're hearing is that the shortage of
- 19 beds is going to grow with the implementation of the nurse
- 20 staffing ratios. As we understand it, what will likely
- 21 happen is that more beds will be closed because hospitals
- 22 are out of compliance with their number of nurses on the
- 23 floor.
- 24 INTERIM EXECUTIVE DIRECTOR LEE: Okay. Those
- 25 cover a specific kind of thing we can follow up on.

1 COUNCIL MEMBER GAMBLE: And that also leads to a

- 2 point that there are the seasonal rural hospitals and
- 3 there's one up in Big Bear that you can ski right into their
- 4 emergency department and exit. You're probably -- if you're
- 5 going to end up in it, you're not going to ski down. But
- 6 they are there at the bottom of the ski slopes. And I know
- 7 they will have -- I think that's where the challenge for
- 8 some of the rural hospitals are going to be, where they're
- 9 seasonal, and they're going to have to adjust their staffing
- 10 and, you know, maybe they can attract some of the staff up
- 11 there to take advantage of the seasonal opportunities.
- 12 But then the feedback on what Ray said with the
- 13 capacity issue, is that same hospital had a patient that it
- 14 needed to transfer to a higher level of care, called 42
- 15 different facilities throughout Southern California before
- 16 they could find a hospital that would accept him. So,
- 17 that's, that's the capacity issue. That is also going to be
- 18 exacerbated, as Ray said.
- 19 CHAIRPERSON CARLISLE: Speaking to the issue that
- 20 you identified with regard to hospital construction or the
- 21 issues, I'd like to invite you to follow up with me in
- 22 detail about the hospital that you mentioned in Riverside.
- 23 COUNCIL ATTENDEE GAMBLE: Okay.
- 24 CHAIRPERSON CARLISLE: To make sure that
- 25 everything flowed the way it should in that situation. An

1 aggregate, the office -- we recognize the issues of course

- 2 that you mentioned in terms of potential throughput, about
- 3 delays, et cetera, et cetera, we've been so far performing
- 4 at about a rate comparable to where we've been historically.
- 5 And that may even be an improvement over where we were some
- 6 years ago in terms of efficiency.
- 7 But we recognize that the hiring freeze may
- 8 actually impact our ability to maintain that degree of
- 9 efficiency. And it's a major challenge for us. It's always
- 10 a challenge, actually, to bring in engineers into civil
- 11 service. Recognizing that, however, I think the office has
- 12 been relatively successful in receiving freeze exemptions
- 13 for the facilities development division to bring in people
- 14 to address those personnel issues and so we have received
- 15 several exemptions for engineers in that division.
- 16 I think that the process is cognizant of the
- 17 importance of continuing the successful review of hospital
- 18 building plans, especially under the 1953 requirements.
- 19 MR. GAMBLE: Okay. I know your hands have been
- 20 tied in this. It is appreciated, the efforts that your
- 21 staff do put in at the field level.
- 22 CHAIRPERSON CARLISLE: Thank you. Yes, and all
- 23 those of you who are representing or have contacts in the
- 24 hospital industry should know that there is an extension
- 25 request mechanism that the hospitals can utilize to receive

1	up to	a	five-year	delay	in	the	2008	structural	l performance
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- 2 deadline. And hospitals should check with the office if
- 3 they have an interest in that extension process.
- 4 Comments? Other comments or questions for the
- 5 Council? Any questions or comments from the members of the
- 6 Council?
- 7 Well, I think we have reached the end of the
- 8 meeting then. Again, Angela, thank you for your
- 9 presentation. Thank you all for being here. If you have
- 10 particular questions that you do want to check in with us
- 11 on, in more detail, we're available after the meeting. You
- 12 certainly can visit the office's website. The Policy
- 13 Council's website and the websites of the other departments,
- 14 too, for access to individuals or information.
- 15 Again, thank you very much for being here.
- 16 (Thereupon, the meeting of the California
- 17 Rural Health Policy Council was concluded
- 18 at 2:41 p.m.)
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# CERTIFICATE OF REPORTER

I, PETER PETTY, an Electronic Reporter, do hereby
certify:

That I am a disinterested person herein; that the foregoing California Rural Health Policy Council Meeting was reported by me and thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for any of the parties in this matter, nor in any way interested in the outcome of this matter.

IN WITNESS WHEREOF, I have hereunto set my hand this 23rd day of December, 2002.

Peter Petty

Official Reporter